

#### William Hooper

#### **Curriculum Vitae**

### **Expertise and Professional Specialisms**

I work as an expert witness, neutral advisor and expert determiner in IT and outsource services. My areas of expertise are:

- Fitness for purpose in application, code review and forensic analysis, infrastructure, project and service management. I have particular experience in large-scale delivery (up to £250m a year), multivendor services, managing people through IT-supported change, transformation, Agile methods and professional competence;
- IT Project delay cause and quantification;
- Intellectual Property review of algorithms, delivery methods and similarity of code, licensing, database rights;
- IT and Outsource procurement / sourcing. Requirements definition, governance, product selection; and
- Artificial intelligence (AI), The design, training, delivery, implementation of AI systems. Data Science, Machine Learning, Analytics and Data Management. Compliance, performance, bias.

I also practice as a consultant in the delivery of IT and outsourced services.

## Qualifications, accreditation, training

Master of Business Administration, London Business School. BSc(Eng) Imperial College, London.

Fellow, BCS The Chartered Institute for IT. Chartered IT Professional. Chartered Engineer. Chartered Management Accountant.

Programme management (MSP foundation, practitioner). Machine Learning / AI (Stanford Online). Service management (ITIL Foundation). I also attend IT Law events and training delivered by BCS The Chartered Institute for IT and the Society for Computers and Law.

#### **Past and Present Positions**

| 2012 - Present | Director, Oareborough Consulting           |
|----------------|--|
| 2017 – 2018    | Director, Finsbury Sourcing                |
| 2012           | Principal Consultant, PA Consulting        |
| 2006-2012      | Managing Consultant, Fujitsu Services Ltd. |
| 1999-2006      | Senior Advisor, Xerox Global Services      |



## Other Professional Responsibilities

I am currently a member of both the council and executive of the Academy of Experts. I have previously served as a regional council member of the Chartered Institute of Management Accountants.

### **Memberships of Professional Organisations**

I became a member of BCS The Chartered Institute for IT in 2014 and was elected Fellow in 2022. Member, the Society of Computers and Law. I have been a member of the Institution of Mechanical Engineers and the Chartered Institute of Management Accountants since 1991. Member, the Association for Computing Machinery (ACM) from 2021.

#### **Publications**

I have published approximately 40 articles in Computers & Law, Outsource Magazine and Intelligent Sourcing. I have also been published in Finance Management and The Business Strategy Review.

I was an author of the "Service Integration and Management Professional Body of Knowledge" published by Van Haren 2017.

#### Training, qualifications and Accreditation as an expert witness

I joined the Academy of Experts as a practicing associate in 2013, becoming a practicing member in 2018. I have been a Full Member of the Expert Witness Institute since 2015.

I have attended the Academy of Experts courses "Foundation training", "Procedure Rules", "Law for Experts", "Into Court", "Expert Determination", "Report Writing Masterclass" all between 2013 and 2020.

#### Experience - Sample Projects Undertaken

- Party appointed witness in a disputed systems delivery and business transformation £50m claim of a line-of-business system. Initially advised on the strength of the claim. Later appointed to report on the IT project's delivery.
- Acted as expert advisor in a delayed business transformation and applications development project. The claim was initially for £150m, later revised to £128m. Investigated IT project delivery to qualify and quantify the causes and attribution of delay.
- Reported on the disputed delivery of a SAP logistics system where the customer claimed that
  the system was unfit for purpose and that significant work was required to remedy the
  supplier's shortfalls in performance. The claim was for £300k.
- Reported as expert witness in a claim by an ecommerce systems developer for unpaid invoices
  for the development of a new web site and redesign of user experience. Investigated the
  discovery phase, issues on launch and the overall level of performance delivered. Claim £50k.
- Reported in a claim by an ecommerce systems developer for unpaid invoices for the
  development of a new web site and redesign of user experience. Investigated the
  requirements and development, issues on launch and the overall level of performance
  delivered.
- Acted as expert advisor for a housing association that had procured a system to support its
  management of its housing estate. The delivery of the system was delayed, the scope of
  requirement was uncertain as was who was to undertake which parts of the delivery. Advised
  the parties on a mechanism, criteria and standards that could be applied in a notice for
  remediation within the contract's dispute resolution clause. The parties settled on a basis
  satisfactory to my client.

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# **Experience - Vertical Markets**

During my career, I have worked in a variety of sectors including:

| Financial Services                               |
|--|
| Gaming, On-line Betting                          |
| Travel services                                  |
| Retail   |
| Government, health, police and local authorities |
| Business Services                                |
| Not for Profit                                   |
| Manufacturing                                    |
| Utilities  |
| Pharmaceuticals                                  |

# **Technologies and Services**

I have worked in and with the following:

| ERP                                      | Oracle Financials                          |
|--|--|
|  | SAP  |
| Document Management, Workflow, CRM, Case | Siebel                                     |
| management                               | Sharepoint                                 |
|  | Microsoft Dynamics                         |
|  | Documentum                                 |
|  | Docushare                                  |
|  | DocuPlex                                   |
|  | eiStream                                   |
|  | Metastorm                                  |
|  | Kofax                                      |
| Cloud Services                           | Azure                                      |
|  | Amazon Web Services                        |
|  | Office 365                                 |
|  | SalesForce                                 |
|  | IBM CloudServices                          |
| Operating Systems                        | Linux (Debian, Ubuntu)                     |
|  | Unix                                       |
|  | Windows (11, 10, 8, 7, Vista, XP, NT, 3.1) |
|  | zOS  |
| Databases                                | Oracle                                     |
|  | MS SQL                                     |
|  | MySQL                                      |
|  | DB2  |



| Middleware                                   | BizTalk                       |
|--|-------------------------------|
| Payment Systems                              | POS                           |
|  | Card Processing               |
|  | IntelliQ anti-fraud           |
| Electronic Patient Records                   | iSoft                         |
|  | Cerner                        |
|  | TPP                           |
| Computing Languages                          | Java                          |
|  | Javascript                    |
|  | Python                        |
|  | Fortran                       |
|  | Pascal                        |
|  | Basic                         |
| Email systems                                | Microsoft Office 365          |
|  | Microsoft Exchange            |
| Web content management                       | Drupal                        |
|  | Wordpress                     |
|  | Fuel CMS                      |
|  | Codelgniter                   |
|  | Magento                       |
| Programme Management and Development         | Clarity                       |
| suites                                       | Rational                      |
|  | VersionOne                    |
|  | ActiveCollab                  |
| Artificial Intelligence, Big Data, Analytics | Octave                        |
|  | Fast.ai                       |
| Integrated Development Environments          | Eclipse                       |
|  | Jupyter Notebooks, JupyterLab |

| 17.0 (17.0)          | 2 0  |
|----------------------|--|
| IT Outsourcing (ITO) | DevOps                                       |
|                      | Cloud broking and provisioning               |
|                      | Hosting / Infrastructure / Cloud             |
|                      | Data Centre                                  |
|                      | End-User Computing (EUC) / Desktop / Contact |
|                      | Centre                                       |
|                      | Networks, telecommunications                 |
|                      | Applications Delivery & Management (ADM)     |
|                      | Applications Maintenance (AMS)               |
|                      | Systems Integration (SI)                     |
|                      | Service Integration and Management (SIAM)    |
|                      | Service Transition                           |
|                      | Security, Information Governance and Cyber   |
|                      | Project Management, Programme Management     |
|                      | Applications Portfolio Management            |
|                      | Governance                                   |
|                      | Service Management                           |
|                      | Contract Management                          |
|                      | IT Strategy                                  |



|  | DevOps<br>Testing                    |
|--|--------------------------------------|
| Business Process Outsourcing (BPO)       | Finance & Accounting                 |
|  | Procurement                          |
|  | Mortgage Services                    |
|  | Insurance Services                   |
| Legal Process Outsourcing (LPO)          | Discovery services                   |
|  |                                      |
| Document services                        | Translation                          |
|  | SGML tagging                         |
|  | Scanning, Indexing                   |
|  | Transactional print and mail         |
|  | Managed print services               |
| Project and Programme Management methods | Agile                                |
|  | Waterfall (Prince 2, PMI)            |
|  | Managing Successful Programmes (MSP) |